



20 - 23 APRIL 2026
MITEC, KUALA LUMPUR

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LIEUTENANT GENERAL DATO' TENGKU MUHAMMAD FAUZI BIN TENGKU IBRAHIM
JOINT FORCE COMMANDER OF THE MALAYSIAN ARMED FORCES

I extend my appreciation to the organisers for the opportunity to share a few thoughts in support of DSA and NATSEC Asia 2026, a key platform for defence and security engagement that brings together regional and international stakeholders to strengthen partnerships, exchange perspectives, and enhance professional understanding. The character of conflict continues to evolve, shaped by grey zone competition, asymmetric threats, cyber disruptions, and information manipulation, driven by rapid advances in emerging technologies. These dynamics blur the boundary between peace and conflict and demand forces that are agile, integrated forces prepared to operate across the full spectrum.

Operational success depends on joint effectiveness, where land, maritime, and air forces operate as a coherent joint force with unity of effort, speed in decision making, and precision in execution, enabled by secure networks, timely intelligence, resilient command and control, and a shared operational picture. Emerging technologies drive this transformation, as artificial intelligence, autonomous systems, advanced sensors, and digital platforms reshape how forces plan and act. Within the context of Angkatan Masa Hadapan (AMH), the direction is clear: a smaller footprint with greater effects, a lower signature with higher resilience, and fewer platforms supported by stronger networks. These attributes strengthen readiness and enable effective response against adversaries employing asymmetric approaches within the grey zone.

DSA and NATSEC Asia remain strategically important. These platforms strengthen partnerships, expose emerging technologies, and support integration across the joint force. At the Joint Force Headquarters, our mission is clear: all services in the Malaysian Armed Forces must operate as a unified joint force to safeguard national interests, in line with the Malaysian Armed Forces Military Strategy, with emphasis on jointness, interoperability, and readiness. Interoperability is essential within the force and with international partners, requiring shared systems, common procedures, and aligned standards across multinational and United Nations missions. These platforms continue to enhance collaboration, capability development, and operational relevance.



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I look forward to the outcomes in support of our collective security and shared defence interests.

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