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All praises to the Almighty for His abundant grace, our will to work towards better aspirations are strengthening. Today, the Royal Malaysian Navy (RMN) is proud of its history of achievements that span across eight decades, perpetuating its relevance as a national instrument of power in safeguarding our territorial integrity and preserving the maritime security for Malaysia as well as the ASEAN region.

Since 1988, the RMN development continuum ranging from a brown navy to a more sophisticated fleet has been inspired by the achievements of DSAs each year. The fascinating displays of the latest defence technologies have invited end users, government officials as well as defence industry players from home and abroad to promenade and establish grounds for further engagements. Through close relations with our counterparts, tackling maritime issues within our waters would be done at better effects. The power RMN yields today are the success of many engagements made by Malaysia and partners from various parts of the world that have been achieved within this avenue.

Malaysia's maritime security challenges are becoming more attractive, to say the least. The forces of Non-Traditional threats in our waters are always eyeing on any opportunities to abuse it for personal gains. In hindsight, the RMN Fleet Transformation Program #15to5 is in place charting a 30 years' plan to become a more credible and versatile force at optimum cost. This initiative requires us to embrace the latest maritime technologies, especially in developing our future unmanned systems as our force multipliers.

Nevertheless, the importance of preparing our small navy to carry out defensive roles in conventional warfare scenarios remain at the heart of our force structure. Therefore, while anticipating new platforms, RMN needs to strike the right balance between the number of current operational assets and the required operational tasks through customization in the #15to5 program. It is to suit the current and near-future functional requirements that include upgrading selected surface platforms to prolong

their service lives. The concepts of fit for purpose and relevancy will undoubtedly nurture the RMN to continuously perform operational requirements in Malaysian waters. While in the international arena, RMN's involvement in global Humanitarian Assistance and Disaster Relief (HADR) shall be significantly enhanced through commitment to HADR efforts alongside ASEAN countries, which will accordingly set the projection of our future procurement of Multi-Role Support Ships (MRSS).

We are confident that DSA 2020 will provide us with the avenue to look for possibilities to work together and set foundations for future endeavours. We intend to use DSA as a platform to renew, strengthen and forge new ties with our counterparts as well as our strategic partners from the defence industry perspective for long term collaborations. We look forward to your participation in DSA 2020 with great anticipation.

Thank you.